# Could Hybrid Working STILL be impacting productivity in your organisation?

with Dermot Dennehy

#### Manage Remote Teams

Raising the standard of hybrid and remote working











Is it actually working for my people and for the organisation?



Why is this question still smouldering away in the back of our minds?



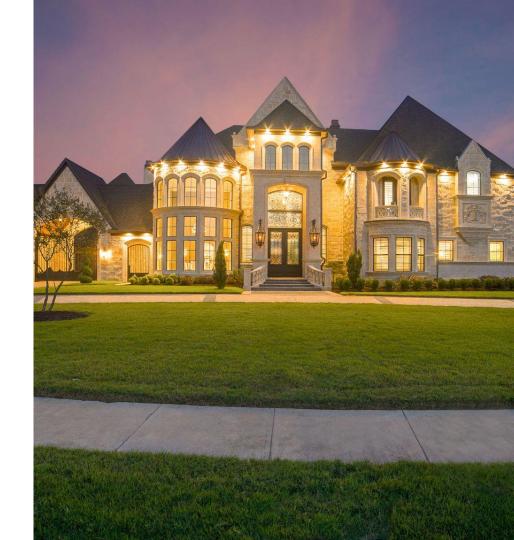
The question remains: Are we better or worse off when it comes to productivity?



At the most granular level, the success of your organisation relies on the individual efforts of your employees.



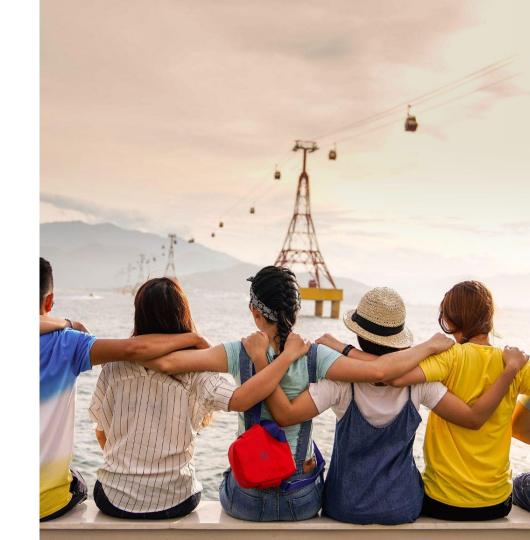
# Case Study



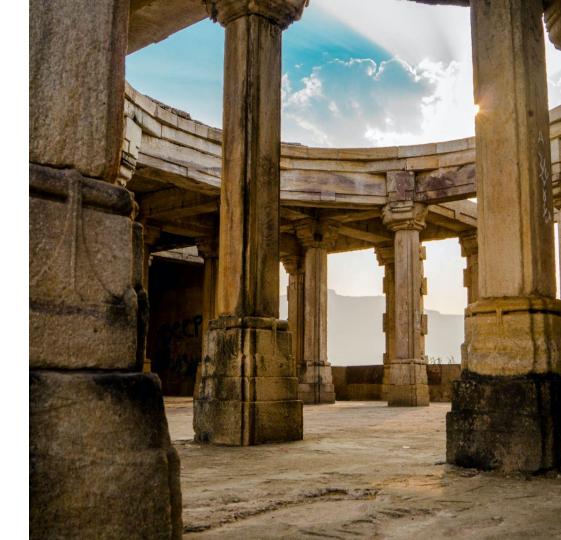
# Ask!



Answer to the question and the reason you are here!



# The solution



There's a straight line between high trust and meaningful productivity

# TRUST ---> ENGAGEMENT ---> MEANINGFUL PRODUCTIVITY





#### Trust is multi-directional

- Colleagues trust each other.
- Managers trust their teams.
- Employees trust their managers.
- Leadership trust the workforce.
- Everyone trusts the organisation.



### Absence of trust

- Opinions don't matter
- Anxiety about performance
- Non-disclosure of problems
- No sight of company plans or direction



### Combat mistrust

- Transparency
- Autonomy v Micromanagement v neglectful management
- Psychological safety Why people don't speak up
- Accountability...we are all jointly and individually
- Reliability
- Recognition

# Soft and human skills



# Why you need to know about Emotional Intelligence

(also known as Emotional Quotient)



1. Self Awareness



- 1. Self Awareness
- 2. Self Management



- 1. Self Awareness
- 2. Self Management
- 3. Empathy



- 1. Self Awareness
- 2. Self Management
- 3. Empathy
- 4. Social Skills



#### Indications of low E.I.

Inability to empathise or understand how others are feeling / insensitive.

Inability to take responsibility / blames others.

Unpredictable behaviour / cannot control emotions / overreacts.

#### Indications of high E.I

Empathetic and understands how others feel.

Is personally accountable for own actions.

Able to give praise / welcomes feedback / can regulate own emotions.

#### A) Shout Out: Low El

I'd like you to bring to mind someone in a position of power - a teacher or boss - who had **low** emotional intelligence.

1) In the chat, use one word to describe that person. (For me, it was "bully").



#### A) Shout Out: Low El

Now, I'd like you to think about how that person made you *feel*.

2) Put that word in the chat. (For me it was "worthless").





# B) Shout Out: High El

Now, think about a someone in a position of power - a teacher or boss - with high El.

3) In the chat, use one word to describe that person. (For me, it was "respected").



# B) Shout Out: High El

4) Now think about how that person made you feel.

(For me, it was "empowered")

Mental Wellbeing &

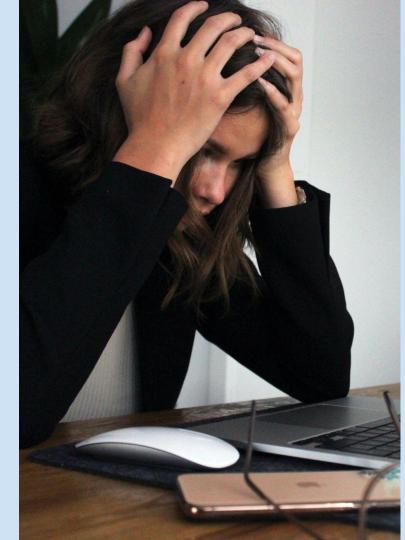
Trust
Productivity
Culture



Case study



Do you think that left unsupported, that Mary will be working sub par?





1 in 5 people take a day off per month due to stress . . . but say they are absent for another reason



Stigmas about mental health hide the truth





Why aspire to manage a "mental health first" team?



Question what we accept as "normal"



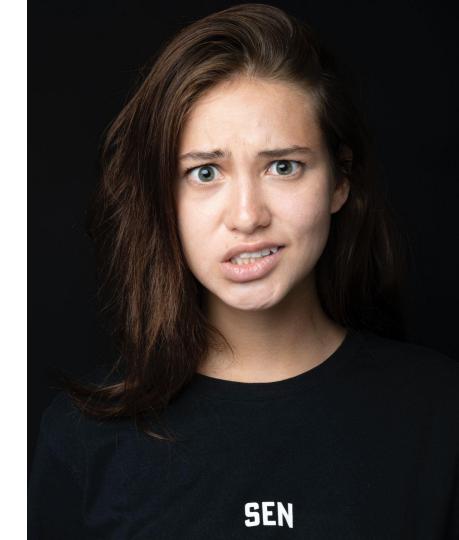
Mental wellbeing on the balance sheet



Managers who prioritise mental wellbeing have more successful teams

I still don't have an answer to the original question:

Could Hybrid Working STILL be impacting productivity in your business?



## World first solution



#### Successful remote and hybrid working depends on every successful remote and hybrid working depends on the hybrid work

1a→ Do you believe that senior management has done enough to build a culture of trust in your organisation?\*

#### World first solution

Trust needs to permeate throughout your ENTIRE organisation, every level, every person and every department, all of the time. That means managers trusting employees, employees trusting managers, employees trusting each other and everyone trusting senior leadership.

- A Yes...trust courses through the veins of our entire organisation
- B Good attempt...trust is good but only in certain departments



#### 1> Successful remote and hybrid working depends on ev..

Given your answer to the previous question, do you believe that if the organisation increased levels of trust (see below), it would impact your productivity?\*

Without trust permeating throughout your ENTIRE organisation, every level, every person and every department, all of the time, there will be occasions when people feel less confident to be open about communication, teamwork is affected and motivation levels drop.

- Increase my personal productivity by 1%
- B Increase my personal productivity by





Free and doesn't take any of your time!



# dermot@clickonic.co

